

FY results postview - Large Caps

Rating	TP	EPS 10	EPS 11
		↘ (1%)	

Price (17 January 2011)	CHF1,570
Market cap. (CHFbn / EURbn)	12.0 / 9.3
Free float (CHFbn / EURbn)	6.2 / 4.8
EV (CHFbn / EURbn)	12.0 / 9.3
3m avg. volume (CHFm / EURm)	26.7 / 20.8
Reuters/Bloomberg	SGSN.VX/SGSN VX

Financial data	12/10	12/11e	12/12e	12/13e
Adjusted EPS (CHF)	78.5	83.1	94.1	105.0
EPS - IBES (CHF)	78.7	81.6	94.4	105.0
Net dividend (CHF)	65.00	46.52	52.66	63.85

Sales (CHFm)	4,757	5,075	5,554	6,054
Adjusted EBITA (CHFm)	848	891	1,008	1,120
Adj. net profit (CHFm)	598	633	716	799
Adj. net debt / EBITDA (x)	-	-	-	-

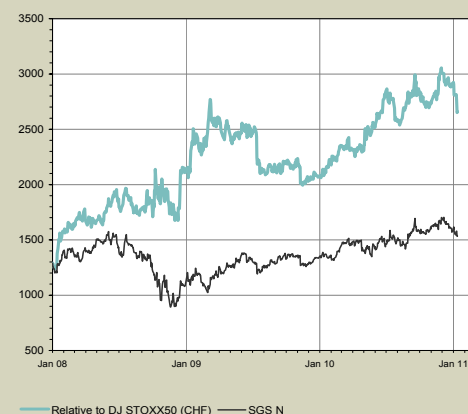
Stockmarket ratios*	12/10	12/11e	12/12e	12/13e
P/E (x)	19.1	18.9	16.7	15.0
P/BV (x)	5.7	5.6	4.8	4.2
Net yield (%)	4.3	3.0	3.4	4.1
FCF yield (%)	4.7	3.9	4.3	5.3
EV/Sales (x)	2.4	2.4	2.1	2.0
EV/EBITDA (x)	10.7	10.2	8.9	8.2
EV/EBITDA (x)	13.5	13.5	11.7	10.6

* Yearly average price for FY ended 12/10

Performance* (%)	1w	1m	3m	12m
Absolute	2	(4)	0	18
Rel. Support Services	(1)	(7)	(4)	7
Rel. DJ STOXX50	(3)	(8)	(1)	27

* In listing currency, with dividend reinvested

Price relative to DJ STOXX50



Neutral

Target price
Sector rating**CHF1,700 (+8%)**
NeutralGood FY10 results: a positive read-across
for peers

► Good signal from the first TIC to report

SGS delivered solid FY10 results, which is reassuring for the TIC sector. We expect both BVI and ITRK to report good results (respectively 28 February and 7 March).

► H2 10 organic sales improved as expected

FY10 organic sales rose 3.2%, with +5.5% in H2 10 as expected. This was mainly led by Minerals (+12% vs +10%e, i.e. +c.19% in H2), Certification (+7.9%, i.e. +8% in H2) and Consumer testing (+7%, i.e. +8.4% in H2). The other activities performed fairly poorly as anticipated for Auto, Agri and Industry, but showed improving trends in H2.

► Good news on the margin side, paving the way again for cash returns

The EBITA margin reached a record high of 17.8% (+40bp y/y vs consensus at 0bp, EBNPP +c.10bp), including +c.60bp in H2 y/y, thanks to an improved mix and capacity utilisation, especially in Minerals, Consumer testing services and Automotives which peaked at a record high. This also reflects a different investment phasing that should be loaded in 2011/12. SGS is proposing a CHF65 dividend (+8% y/y), of which CHF35 is a bonus dividend (consensus expected a total dividend of CHF42, EBNPP CHF46). This will be paid on 22 March (ex div. on 17 March).

► Positive outlook for 2011 could fuel low single-digit hike in consensus EPS

In 2011, SGS expects to deliver organic sales growth in the high single digits mainly led by minerals (seen posting an "at least double digit" rise) and consumer testing, accounting together for c.40% of group EBIT. SGS will also benefit from improvements at the laggards (Auto, Agri, Industry and Environment) and easier comps than peers, at least in H1 11 (H1 10 was up 1%). We maintain our forecast of 8% I/I sales growth and still expect the EBITA margin to narrow by a 30bp to 17.5%. We expect consensus to revise up in the low single-digit range on better margins.

► Neutral rating reiterated, TP of CHF1,700

We expect this release to provide relief after the weak performance recently. At 13.5x EV/EBIT 11e, however, we see limited re-rating potential.

Laurent Brunelle
(+33) 1 42 99 84 66
laurent.brunelle@exanebnpparibas.com

leisure-services@exane.com

A good set of results for the first TIC to report FY10

SGS reported its FY10 results on 17 January 2011. Group sales were CHF4,757m, slightly below estimates of CHF4,800-4,829m on FX headwinds resulting from the strength of the Swiss franc (especially vs the euro). Profitability metrics, in contrast, beat estimates slightly, with adjusted EBITA reaching CHF848m (vs CHF838-839me), showing an EBITA margin of 17.8% (+40bp y/y).

Net income reached CHF588m (+3.9% y/y), in line with the consensus estimate of CHF589m with slightly higher interest charges (as anticipated) offsetting a better-than-expected operating performance. Adjusted net income came in at CHF599m, close to our estimate of CHF600m.

FY10 OCF remained nearly flat y/y at CHF783m. Net cash dropped to CHF259m at end-December from CHF476m a year earlier, primarily as a result of CHF455m in dividend payments and CHF307m in debt repayments.

Figure 1: SGS's reported FY (H2) 10 sales and I/I sales growth vs our est. (CHFm)

	H2 09	FY09 H1	H2 10	pub FY10	pub FY10 est.	Delta (%) vs. our est.	
Agricultural Services	180	356	170	174	344	348	(1%)
Mineral Services	274	536	291	325	616	607	1%
Oil, Gas & Chemical Services	482	951	480	476	957	982	(3%)
Life Science Services	100	201	98	96	194	199	(3%)
Consumer Testing Services	398	789	407	414	821	837	(2%)
Systems & Services Certification	192	367	189	198	386	394	(2%)
Industrial Services	372	744	368	370	738	744	(1%)
Environmental Services	148	288	137	142	278	289	(4%)
Automotive Services	128	266	100	95	195	196	0%
Government & Institution Services	111	214	112	117	229	235	(3%)
Group revenues	2,385	4,712	2,352	2,405	4,757	4,829	(1%)
Organic sales growth							
Agricultural Services	(0.8)	4.1	(3.1)	2.8%	-0.1%	-1.1%	100bp
Mineral Services	(12.0)	(10.3)	5.6	18.5%	12.2%	10.1%	210bp
Oil, Gas & Chemical Services	(1.4)	0.2	3.8	4.6%	4.2%	4.9%	(70bp)
Life Science Services	(0.8)	3.1	1.2	4.0%	2.6%	2.6%	0bp
Consumer Testing Services	6.4	9.1	5.6	8.4%	7.0%	7.3%	(30bp)
Systems & Services Certification	4.2	4.6	7.8	8.0%	7.9%	8.4%	(50bp)
Industrial Services	(0.5)	2.1	(3.3)	2.1%	-0.6%	-1.9%	130bp
Environmental Services	(1.8)	1.1	(4.4)	1.6%	-1.3%	-0.2%	(110bp)
Automotive Services	(8.8)	(4.3)	(25.0)	-18.4%	-21.8%	-23.5%	170bp
Government & Institution Services	4.7	6.9	10.6	7.9%	9.2%	11.9%	(270bp)
Group revenue growth	(1.1)	1.3	1.0	5.5%	3.2%	3.0%	20bp

Source: Exane BNP Paribas estimates

FY10 organic sales rose 3.2%, with a 5.5% increase in H2 10 as broadly expected (+5%e in H2). This was mainly led by Minerals (+12% vs +10%e, i.e. +18.5% in H2), Certification (+7.9%, i.e. +8% in H2) and Consumer testing (+7%, i.e. +8% in H2). The other activities performed poorly as expected, with Auto, Environment, Agri and Industry, all slightly down like-for-like although they showed a sequential improvement.

60bp EBITA margin gain y/y in H2 10

SGS delivered a 40bp yoy EBITA margin gain to 17.8% (vs consensus of 17.3%, EBNPP 17.4%), thanks to an improved mix and capacity utilisation, especially for Minerals (+280bp to 19.1%), Automotive Services (+210bp to 18.4%) and Consumer Testing services (+30bp to 25.8%) all reaching record highs. Better margins also reflected the lack of investment in the new strategic plan initially expected in H2 10 and to be loaded into 2011 and 2012. Lastly the group now reports its margins excluding the amortisation of intangible assets and restructuring and transaction-related costs (reflecting its acquisitive strategy in 2010 compared to previous years). This inflated the EBITA margin by c.10bp (FY09 having been restated from 17.3% to 17.4%).

Figure 2: SGS's reported FY (H2) 10 EBITA and EBITA margin vs our forecasts

CHFm	H2 09	FY09	H1 10 pub	H2 10 pub	FY10 pub	FY10e	Delta (%) vs. our est.
EBITA							
Agricultural Services	30	57	23	31	54	48	12%
Mineral Services	50	87	52	66	118	112	5%
Oil, Gas & Chemical Services	81	149	65	83	149	147	1%
Life Science Services	18	29	13	16	29	30	(4%)
Consumer Testing Services	101	201	102	110	212	210	1%
Systems & Services Certification	44	78	36	45	82	83	(2%)
Industrial Services	55	104	47	50	97	98	(1%)
Environmental Services	20	34	13	17	30	32	(8%)
Automotive Services	23	44	17	19	36	30	19%
Government & Institution Services	21	39	20	22	42	43	(3%)
Group EBITA	442	822	388	460	848	839	1%
EBITA Margins (%)							
Agricultural Services	16.4%	16.1%	13.4%	17.9%	15.7%	13.9%	180bp
Mineral Services	18.1%	16.3%	17.7%	20.4%	19.1%	18.5%	60bp
Oil, Gas & Chemical Services	16.7%	15.7%	13.6%	17.5%	15.6%	15.0%	60bp
Life Science Services	17.4%	14.4%	13.0%	16.8%	14.9%	15.0%	(20bp)
Consumer Testing Services	25.4%	25.5%	25.1%	26.5%	25.8%	25.1%	70bp
Systems & Services Certification	22.9%	21.1%	19.3%	22.9%	21.1%	21.2%	0bp
Industrial Services	14.7%	14.0%	12.8%	13.5%	13.2%	13.2%	0bp
Environmental Services	13.6%	11.7%	9.5%	11.9%	10.7%	11.2%	(50bp)
Automotive Services	18.3%	16.3%	16.7%	20.2%	18.4%	15.4%	300bp
Government & Institution Services	19.3%	18.4%	17.5%	18.9%	18.2%	18.2%	0bp
Group EBITA margin	18.5%	17.4%*	16.5%	19.1%	17.8%	17.4%	40bp

Source: Exane BNP Paribas estimates *2009 margins have been restated (to exclude amortisation of intangible assets and exceptional items)

A special dividend above expectations

To reflect SGS's confidence in its cash generation profile, the board decided to once again pay a special dividend for 2010: the group is proposing a CHF65 dividend per share, up 8% y/y, of which CHF35 is a bonus dividend. This shows a 4.1% dividend yield and will be paid on 22 March (ex div. on 17 March). We expected SGS to pay a special dividend of CHF15/share alongside the regular dividend, which we projected at CHF31/s based on a similar payout, giving a total dividend of CHF46 (vs consensus at CHF42/s). However, it was in fact much higher despite the 2014 targets, which imply more capex in the short term, and the recent flow of acquisitions (for a total consideration of CHF302m in 2010).

Figure 3: A special dividend above last year's

SGS dividend policy since 2004

CHF	2004	2005	2006	2007	2008	2009	2010p
Regular dividend/share	12.0	31.0	20.0	25.0	35.0	30.0	30.0
Special dividend/share	0.0	0.0	0.0	10.0	15.0	30.0	35.0
Total dividend /share	12.0	31.0	20.0	35.0	50.0	60.0	65.0
Dividend yield	1.7%	3.6%	1.7%	2.5%	3.9%	4.9%	4.1%
Payout ratio	32%	63%	42%	52%	68%	52%	60%
Payout ratio on regular dividend	33%	63%	36%	37%	46%	39%	39%
Consensus dividend forecasts							42

Source: Company, Exane BNP Paribas estimates

FY11 outlook to fuel minor consensus EPS revisions

In 2011, SGS expects to deliver organic sales growth in the high single digits, mainly driven by the Minerals markets and consumer testing activities. The group will also benefit from easier comps than peers, at least in H1 11 (H1 10 was up 1%) and the first benefits of the initiatives taken (cross-selling revenue opportunities) for the 2014 plan by H2 onwards.

Indeed, the best performer should remain Mineral Services (13% of sales, 14% of EBIT), where the group foresees “at least double digit” sales growth. This factors in exploration spend expected to return to 2008 levels, a strong pipeline of metallurgical projects and a negative impact of Queensland flooding.

In addition, market conditions are expected to remain buoyant in Consumer Testing services (17% of sales and 25% of group EBITA), bolstered by helpful legislation, soft lines, food and automotive services (as we saw in 2010). The group guided for a “very positive outlook with growth across all sectors in Asia and market share gain”.

Some specific issues seen in FY10 may, however, remain, including the weak situation in Agricultural services (dragged down by the Russian exports ban expected to last), in Industrial services (still penalised by the Spanish construction services business, although some improvement is forecasted in 2011), and in Life Science (where market conditions remain tough in CRO with price pressure and a reduced molecule pipeline).

Figure 4: No change overall in our forecasts for 2011

Our organic sales growth and EBITA margin estimates for FY11

	H1 10	H2 10	FY10	H1 11e	H2 11e	FY11e	Comments/Divisional 2011 outlook
REVENUES – /I sales gr.							
Agricultural Services	(3.1%)	2.9%	(0.1%)	4.0%	4.0%	4.0%	Good revenue growth expected (importance of Yield improvement as a growth driver for crop) - New supply chain services in China and laboratory expansion in USA, Canada and Malaysia
Mineral Services	5.6%	18.0%	12.2%	17.0%	14.0%	15.4%	Negative impact of Queensland flooding - But strong pipeline of metallurgical projects, targeted investments in emerging markets and high commodities demand
Oil, Gas & Chemical Services	3.8%	4.6%	4.2%	6.0%	10.0%	8.0%	Outsourcing of PTO as a major driver - Current high prices of oil & gas and economic recovery are likely to stimulate growth
Life Science Services	1.2%	3.9%	2.6%	4.0%	6.0%	5.0%	Lab top-line improvement in USA, EU and Asia - Good potential from added-value services (Immuno-analysis, peptide mapping, virology...) - Leveraging M-Scan acquisition to drive growth
Consumer Testing Services	5.6%	8.3%	7.0%	8.0%	10.0%	9.0%	Positive developments in key markets + market share gains - Solid growth across all sectors in Asia - Development of domestic markets in BRIC
Systems & Services Certification	7.8%	8.0%	7.9%	9.0%	11.0%	10.0%	Strong demand for supply chain related services - New strategic segments and services to be added - New training services initiative
Industrial Services	(3.3%)	2.1%	(0.6%)	3.0%	5.0%	4.0%	Increasing demand from the nuclear sector in China/EU - New O&G inspection contracts in Asia, Africa and Middle East - Initiation of postponed Capex projects
Environmental Services	(4.4%)	1.5%	(1.3%)	3.0%	5.0%	4.0%	Further expansion in Africa, Asia and South Am. to drive growth - Impact of economic recovery - Multinational companies driving growth (sustainability services...)
Automotive Services	(25.0%)	(18.4%)	(21.8%)	5.0%	6.0%	5.5%	Possible negative impact on statutory business in Ivory Coast - New statutory activities in Africa and South Am. - Expansion of commercial services in EU and USA
Government & Institution Services	10.6%	7.8%	9.2%	9.0%	10.0%	9.5%	Continued growth expected with new mandates for 2011, materialization of several tradenet and cargo tracking programmes, implementation of scanning programme in new countries
Group revenue growth	1.0%	5.4%	3.2%	7.1%	8.8%	8.0%	Growth expected compared to 2010
EBITA Margins							
Agricultural Services	13.4%	17.9%	15.7%	13.5%	17.2%	15.4%	
Mineral Services	17.7%	20.4%	19.1%	18.0%	20.8%	19.5%	Focus on improvements in back office efficiencies - further improvement led by the operating leverage
Oil, Gas & Chemical Services	13.6%	17.5%	15.6%	13.5%	15.5%	14.5%	Outsourcing of PTO – Opportunities of cross-business collaboration with Minerals, Industrial and Env. services
Life Science Services	13.0%	16.8%	14.9%	12.5%	15.8%	14.2%	Reinforce sales to ensure cross-selling synergies - Operating margin improvement driven by increased capacity utilization
Consumer Testing Services	25.1%	26.5%	25.8%	25.0%	26.0%	25.5%	
Systems & Services Certification	19.3%	22.9%	21.1%	19.0%	21.5%	20.3%	
Industrial Services	12.8%	13.5%	13.2%	12.5%	13.0%	12.8%	
Environmental Services	9.5%	11.9%	10.7%	9.0%	12.0%	10.6%	Strong expansion in Africa, Asia and South America to drive margins
Automotive Services	16.7%	20.2%	18.4%	18.2%	20.5%	19.4%	Integration of ITV (Spain & Argentina) progressing smoothly - accretive on margins (+100bp at the div. level)
Government & Institution Services	17.5%	18.9%	18.2%	17.0%	18.0%	17.5%	
Group EBITA margin	16.5%	19.1%	17.8%	16.5%	18.5%	17.5%	Absolute EBITA 2011 > EBITA 2010 but margin squeeze

Source: company, Exane BNP Paribas estimates

In terms of margins, the group guided for absolute EBIT growth y/y for 2011 (vs 2010 i.e. above CHF848m) but the EBITA margin should be squeezed by the opex investment related to the 2014 plan (to accelerate future top-line growth). We expect the consensus to raise its EBITA margin estimate for 2011 from its low levels (16.6-16.7%) above 17% (vs the 17.8% achieved in 2010). Margins will benefit from an improved mix, operating leverage (especially for Minerals and consumer testing activities) and the positive impact of the acquisitions made in 2010 (10 acquisitions adding CHF146m of annual revenues and CHF34m of EBITA, or EBITA margins of 23% on average).

We have fine-tuned our estimates by business line for both the top line and margin to reflect the H2 10 performances. Our FY11 forecasts remain unchanged overall: we are still looking for 8% sales growth I/I and have raised our EBITA margin to 17.5% from 17.1% offset by FX headwinds.

We have left our capex assumptions unchanged for 2011 (we expect capex to represent 7.5% of sales). SGS confirmed that capex is expected to rise from 5.3% of sales in 2010 to 6-8% (as previously indicated at its Investor Day), depending on the phasing of the investments related to the 2014 plan. In addition, CHF150m of opex will be spent starting in January 2011 and spread over the next half years (skewed to H2 11 and H1 12), hence weighing on the group's short-term profitability.

Lastly, regarding acquisitions, the group confirms that the pipeline remains very strong (from small to medium-sized deals i.e. less than USD250m). Hence, as we saw in 2010 (10 acquisitions for a total consideration of CHF302m adding CHF146m of annual revenues), there is scope for further deals to be announced in 2011.

Positive read-across for peers

The good performance in the consumer goods, certification and minerals divisions bodes well for peers generally. In aggregate, they account for 50% and 60% of BV's and Intertek's EBIT. This is where we may see upside to consensus numbers for 2011.

We expect both Bureau Veritas and Intertek to report a good set of results, respectively on 28 February and 7 March 2011.

Neutral stance reiterated, TP CHF1,700

Although we expect the shares to be supported by the projected revision of consensus estimates (the first since many months), we reiterate our Neutral stance on SGS with a CHF1,700 target price, showing 8% upside potential. At 13.5x EV/EBIT 11e, a re-rating appears rather limited in the short term.

Figure 5: Peer group analysis for the top 3

Company	Current price	EV/sales (x)			EV/Adj. EBITA (x)			P/E (x)			FCF Yield (%)		
		10	11e	12e	10	11e	12e	10	11e	12e	10	11e	12e
SGS	1570	2.4	2.4	2.1	13.5	13.5	11.7	19.1	18.9	16.7	4.7%	3.9%	4.3%
Bureau Veritas	55.1	2.4	2.1	1.8	14.0	12.4	10.7	15.9	16.4	14.4	5.9%	5.4%	6.6%
Intertek	18.11	2.3	2.2	1.9	14.1	12.9	11.4	17.4	17.9	15.8	3.7%	3.9%	4.7%
Average testing co		2.4	2.2	2.0	14.1	12.9	11.3	17.4	17.7	15.6	4.8%	4.4%	5.2%

2010 multiples based on 2010 average share price – prices as of 17 January 2011- Source: Datastream, Exane BNP Paribas estimates

As a reminder we turned less bullish on the overall TIC sector in early January 2011 on the limited scope for a further re-rating after the strong 2010 share prices performances. In the sector, we now only buy Bureau Veritas, where we see stronger upside potential (our target price of EUR66.5 yields 21% upside potential) for company-specific reasons (Inspectorate, M&A opportunities) and its cheaper valuation (nearly one point below that of SGS).

The next catalysts include the Investor Days on 26 and 27 May 2011 in Toronto (Canada) and possibly some announcements of M&A deals.

Funding Analysis

SGS N

Gross cash position at 31 Dec. 10	815			
CHFm	Dec. 11	Dec. 12	Dec. 13	Dec. 14
FCF	475	531	645	777
Gross debt reimbursements ¹	(2)	(1)	0	0
New funds (debt, capital, divestment)				
Other cash outflows (acquisitions etc)				
Dividend base case	(495)	(364)	(412)	(499)
Share buybacks	0	0	0	0
SURPLUS/(SHORTFALL)				
Annual	794	166	233	278
Cumulative	794	960	1,193	1,471
Annual if div is 0	na	530	645	777
Cumulative if div is 0	na	1,323	1,969	2,746
Available credit lines				

No covenant details available

¹ Gross debt reimbursement post Dec.14: CHF550m

► SGS ended 2010 with net cash of CHF259m, equivalent to 2% of its market cap and generates high cash flow (FCF ~CHF600m/year). In July 2010 the group raised CHF550m through the issuance of a 6Y bond. (Comment updated on 17 Jan. 11)

Source: Exane BNP Paribas estimates

Forthcoming events

Date	Event
15 Mar. 2011	AGM
18 Apr. 2011 (e)	Q1 2011 Results

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Exane

Investment banking	Distributor	Liquidity provider	Corporate links	Analyst's personal interest	Equity stake		Amended after Disclosure to company	Additional material conflicts
					US Law	French Law		
NO	NO	NO	NO	NO	NO	NO	NO	NO

Source: Exane

BNP Paribas

Potential conflicts of interest: None.

Source: BNP Paribas

Price at 17 Jan. 11 / Target Price

CHF1,570 / CHF1,700 +8%

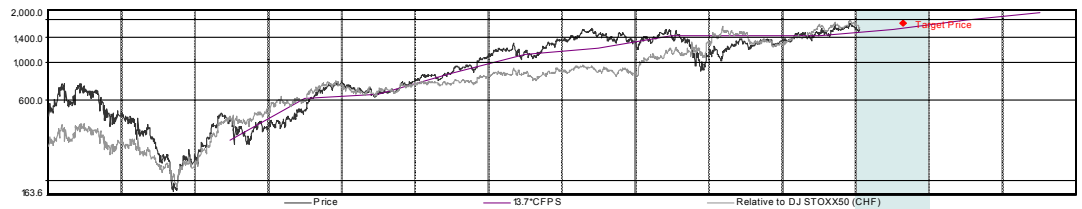
SGS N (Neutral)

Reuters / Bloomberg: SGSN.VX / SGSN VX

Analyst: Laurent Brunelle (+33) 1 42 99 84 66

Business Support Services | Support Services (Neutral) - Switzerland

Company Highlights		CHFm	EURm
Enterprise value		11,993 / 9,346	
Market capitalisation		11,962 / 9,322	
Free float		6,220 / 4,848	
3m average volume		27 / 21	
Performance (*)			
	1m	3m	12m
Absolute	(4%)	0%	18%
Rel. Sector	(7%)	(4%)	7%
Rel. DJ STOXX50	(8%)	(1%)	27%
12m Hi/Lo (CHF) : 1,704 -8% / 1,315 +19%			
CAGR			
	1996/2011	2011/2013	
EPS restated (**)	NC	12%	
CFFS	NC	12%	



	598.4	333.0	394.6	566.0	697.0	898.0	1 185.5	1 427.5	1 313.1	1 267.3	1 497.6	1 570.0	1 570.0	1 570.0
Price (yearly avg from Dec. 00 to Dec. 10)	Dec. 00	Dec. 01	Dec. 02	Dec. 03	Dec. 04	Dec. 05	Dec. 06	Dec. 07	Dec. 08	Dec. 09	Dec. 10	Dec. 11e	Dec. 12e	Dec. 13e
PER SHARE DATA (CHF)														
No of shares year end, basic, (m)	0.000	0.000	7.978	7.958	7.958	7.822	7.822	7.822	7.822	7.822	7.822	7.822	7.822	7.822
Average no of shares, diluted, excl. treasury stocks (m)	0.000	0.000	7.978	7.958	7.958	7.505	7.619	7.694	7.628	7.529	7.612	7.612	7.612	7.612
EPS reported	0.00	0.00	13.66	28.04	34.34	46.62	56.61	63.88	88.43	73.35	75.14	80.14	90.84	101.4
EPS restated			24.82	29.78	34.93	49.43	58.12	66.99	75.87	77.93	78.51	83.13	94.12	105.0
% change	0.0%	0.0%	NS	20.0%	17.3%	41.5%	17.6%	15.3%	13.3%	2.7%	0.7%	5.9%	13.2%	11.5%
CFFS			25.45	44.73	47.57	63.19	80.86	89.04	104.18	105.20	105.59	114.25	129.86	142.76
Book value (BVPS) (a)			112.4	134.7	146.1	184.0	198.4	248.1	233.3	265.0	264.6	281.5	325.8	374.6
Net dividend			5.80	6.00	6.00	8.85	11.80	30.47	20.00	35.00	50.00	60.00	46.52	63.85
STOCK MARKET RATIOS														
YEARLY AVERAGE PRICES for end Dec. 00 to Dec. 10														
P / E (P/ EPS restated)			15.9x	19.0x	20.0x	18.2x	20.4x	21.3x	17.3x	16.2x	19.1x	18.9x	16.7x	15.0x
P / E relative to DJ STOXX50			72%	120%	143%	137%	184%	196%	129%	141%	182%	192%	187%	
P / CF			15.5x	12.7x	14.7x	14.2x	14.7x	16.0x	12.6x	12.0x	14.2x	13.7x	12.1x	11.0x
FCF yield	(0.0%)	0.0%	4.9%	3.6%	4.1%	3.3%	4.1%	4.1%	5.1%	6.4%	4.7%	3.9%	4.3%	5.3%
P / BVPS			3.51x	4.20x	4.77x	4.88x	5.98x	5.75x	5.63x	4.76x	5.66x	5.58x	4.82x	4.19x
Net yield	1.0%	1.8%	1.5%	1.6%	1.7%	3.4%	1.7%	2.5%	3.8%	4.8%	4.3%	3.0%	3.4%	4.1%
Payout	0.0%	0.0%	24.2%	29.7%	33.8%	61.6%	34.4%	52.2%	65.9%	77.0%	82.8%	56.0%	56.0%	60.8%
EV / Sales			1.17x	1.64x	1.81x	1.96x	2.37x	2.44x	2.06x	1.97x	2.40x	2.36x	2.13x	1.97x
EV / Restated EBITDA			9.0x	10.2x	10.3x	10.1x	11.7x	11.8x	9.7x	8.9x	10.7x	10.2x	8.9x	8.2x
EV / Restated EBITA			13.0x	13.4x	13.3x	12.9x	15.0x	15.0x	12.3x	11.3x	13.5x	13.5x	11.7x	10.6x
EV / OpFCF	NC		16.4x	20.9x	17.4x	19.4x	17.4x	17.0x	14.9x	11.2x	14.7x	16.4x	14.4x	12.4x
EV / Capital employed (incl. gross goodwill)			4.0x	5.3x	5.6x	5.2x	5.7x	4.7x	4.2x	3.9x	4.4x	4.4x	4.1x	3.9x
ENTERPRISE VALUE (CHFm)														
Market cap	2,800	4,028	5,213	6,473	9,063	10,688	9,933	9,271	11,430	11,993	11,818	11,912		
+ Adjusted net debt	(488)	(446)	(402)	(493)	(439)	(430)	(199)	(378)	(248)	(476)	(248)	(423)	(329)	
+ Other liabilities and commitments	85	81	60	61	150	219	286	176	194	194	194	194	194	
+ Revalued minority interests			83	76	124	169	169	202	203	172	321	321	321	
- Revalued investments	92	88	89	120	169	225	225	189	221	229	237	237	237	
P & L HIGHLIGHTS (CHFm)														
Switch to IFRS data from FY ended 12/04														
Sales	2,369	2,332	2,392	2,454	2,885	3,308	3,821	4,372	4,818	4,712	4,757	5,075	5,554	6,054
Restated EBITDA (b)	257	238	311	396	508	642	777	908	1,024	1,045	1,073	1,171	1,326	1,455
Depreciation	(104)	(101)	(95)	(96)	(115)	(140)	(172)	(197)	(214)	(223)	(225)	(281)	(318)	(335)
Restated EBITA (b) (**)	154	137	216	300	393	502	605	711	810	822	848	891	1,008	1,120
Reported operating profit (loss)	169	(40)	127	293	380	502	624	690	937	802	836	883	1,000	1,112
Net financial income (charges)	18	17	13	10	6	5	(1)	2	(4)	(3)	(7)	4	7	9
Affiliates	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Tax	(51)	(44)	(27)	(68)	(93)	(119)	(155)	(172)	(219)	(200)	(215)	(232)	(267)	(297)
Minorities	(7)	(8)	(4)	(8)	(15)	(17)	(25)	(20)	(22)	(25)	(26)	(28)	(29)	(30)
Goodwill amortisation	(4)	(8)	(9)	(10)	-	-	-	-	-	-	-	-	-	-
Net attributable profit reported	129	(75)	109	227	278	371	443	500	692	574	588	627	711	793
Net attributable profit restated (c)	114	102	189	227	278	371	443	515	579	587	598	633	716	799
CASH FLOW HIGHLIGHTS (CHFm)														
EBITDA (reported)	276	69	231	399	495	642	796	887	1,151	1,025	1,061	1,163	1,318	1,447
EBITDA adjustment (b)	(19)	170	80	(3)	13	0	(19)	21	(127)	20	12	8	8	8
Other items	(59)	(26)	(92)	1	(43)	(44)	19	(21)	(58)	(20)	(12)	(8)	(8)	(8)
Change in WCR	(167)	(76)	72	(33)	36	(60)	(31)	12	(22)	13	(33)	(52)	(54)	(59)
Operating cash flow	32	137	291	364	501	538	765	899	944	1,038	1,028	1,112	1,264	1,388
Capex	(121)	(116)	(121)	(171)	(201)	(205)	(245)	(271)	(278)	(209)	(250)	(381)	(444)	(424)
Operating free cash flow (OpFCF)	(90)	20	171	193	300	333	520	628	666	829	778	731	820	964
Net financial items + tax paid	(21)	(16)	(12)	(29)	(66)	(102)	(145)	(175)	(141)	(199)	(222)	(256)	(289)	(319)
Free cash flow	(111)	5	159	164	234	231	375	453	525	630	556	475	531	645
Net financial investments & acquisitions	19	(24)	(44)	(6)	(180)	(80)	(165)	(57)	(172)	(9)	(302)	0	0	0
Other	1	23	(112)	3	(40)	(70)	(61)	(31)	(15)	(12)	9	(28)	(29)	(30)
Capital increase (decrease)	0	0	0	0	0	0	(145)	(8)	(201)	0	0	0	0	0
Dividends paid	(38)	(45)	(47)	(70)	(68)	(90)	(236)	(178)	(267)	(381)	(480)	(495)	(364)	(412)
Increase (decrease) in net financial debt	128	42	44	(91)	54	9	231	(179)	130	(228)	217	47	(138)	(203)
Cash flow, group share	168	183	203	356	379	474	616	685	795	792	804	870	988	1,087
BALANCE SHEET HIGHLIGHTS (CHFm)														
Fixed operating assets, incl. gross goodwill	420	457	480	562	797	1,015	1,300	2,017	2,074	2,131	2,338	2,438	2,564	2,653
WCR	434	286	216	196	138	223	287	256	274	224	241	293	346	405
Capital employed, incl. gross goodwill	853	743	696	758	935	1,238	1,587	2,273	2,348	2,365	2,579	2,731	2,910	3,058
Shareholders' funds, group share	1,099	981	897	1,072	1,163	1,439	1,552	1,941	1,825	2,073	2,070	2,202	2,540	2,930
Minorities	20	26	18	18	26	36	40	36	37	37	38	66	95	125
Provisions/ Other liabilities	314	270	272	281	354	418	383	300	361	321	141	86	27	(33)
Net financial debt (cash)	(488)	(446)	(402)	(493)	(439)	(430)	(199)	(378)	(248)	(476)	(259)	(212)	(350)	(553)
FINANCIAL RATIOS (%)														
Sales (% change)	(23.2%)	(1.6%)	2.6%	2.6%	17.6%	14.7%	15.5%	14.4%	10.2%	(2.2%)	1.0%	6.7%	9.4%	9.0%
Organic sales growth	1.0%	7.0%	6.0%	6.7%	10.6%	11.4%	10.3%	12.0%	14.2%	1.3%	3.2%	8.0%	9.5%	9.0%
Restated EBITA (% change) (**)	(15.9%)	(10.7%)	57.5%	38.9%	31.0%	27.7%	20.5%	17.5%	13.9%	1.5%	3.2%	5.0%	13.2%	11.1%
Restated attributable net profit (% change) (**)	(64.1%)	(6.3%)	79.4%	19.7%	17.3%	33.5%	19.4%	16.4%	12.3%	1.4%	1.9%	5.9%	13.2%	11.5%
Personnel costs / Sales	52.6%	53.8%	52.3%	50.5%	49.7%	48.8%	49.2%	49.3%	48.4%	47.0%	46.7%	49.0%	49.1%	49.2%
Restated EBITDA margin	10.9%	10.2%	13.0%	16.1%	17.6%	19.4%	20.3%	20.8%	21.3%	22.2%	22.6%	23.1%	23.9%	24.0%
Restated EBITA margin	6.5%	5.9%	9.0%	12.2%	13.6%	15.2%	15.8%	16.3%	16.8%	17.4%	17.8%	17.5%	18.1%	18.5%
Tax rate	26.9%	NC	18.1%	21.7%	24.1%	23.5%	24.9%	24.9%	23.5%	25.0%	26.0%	26.2%	26.5%	26.5%
Net margin	5.7%	(2.9%)	4.7%	9.6%	10.2%	11.7%	12.2%	11.9%	14.8%	12.7%	12.9%	12.9%	13.3%	13.6%
Capex / Sales	5.1%	5.0%	5.0%	7.0%	7.0%	6.2%	6.4%	6.2%	5.8%	4.4%	5.3%	7.5%	8.0%	7.0%
OpFCF / Sales	(3.8%)	0.9%	7.1%	7.9%	10.4%	10.1%	13.6%	14.4%	13.8%	17.6%	16.4%	14.4%	14.8%	15.9%
WCR / Sales	18.3%	12.3%	9.0%	8.0%	4.8%	6.7%	7.5%	5.9%	5.7%	4.8%	5.1%	5.8%	6.2%	6.7%
Capital employed (excl. gross goodwill) / Sales	34.6%	29.1%	24.7%	24.9%	21.9%									

LONDON

Exane Ltd
20 St. James's Street
London SW1A 1ES
UK
Tel: (+44) 207 039 9400
Fax: (+44) 207 039 9432 / 9433

PARIS

Exane S.A.
16 Avenue Matignon
75008 Paris
France
Tel: (+33) 1 44 95 40 00
Fax: (+33) 1 44 95 40 01

BRUSSELS

Branch of Exane S.A.
Ravenstein 29
1000 Brussels
Belgium
Tel: (+32) 2 400 3750
Fax: (+32) 2 400 3751

FRANKFURT

Branch of Exane S.A.
Bockenheimer Landstrasse 23
60325 Frankfurt am Main
Germany
Tel: (+49) 69 42 72 97 300
Fax: (+49) 69 42 72 97 301

GENEVA

Branch of Exane S.A.
Rue du Rhône 80
1204 Geneva
Switzerland
Tel: (+41) 22 718 65 65
Fax: (+41) 22 718 65 00

MADRID

Branch of Exane S.A.
Calle Serrano 73
28006 Madrid
Spain
Tel: (+34) 91 114 83 00
Fax: (+34) 91 114 83 01

MILAN

Branch of Exane S.A.
Via dei Bossi 4
20121 Milan
Italy
Tel: (+39) 02 89 63 17 13
Fax: (+39) 02 89 63 17 01

NEW YORK

Exane Inc.
640 Fifth Avenue
15th Floor
New York, NY 10019
USA
Tel: (+1) 212 634 4990
Fax: (+1) 212 634 5171

SINGAPORE

Branch of Exane Ltd
6 Battery Road #39-09
Singapore 049909
Tel: (+65) 6212 9055
Fax: (+65) 6212 9082

STOCKHOLM

Representative office of Exane SA
Stureplan 4C - 4th floor
114 35 Stockholm
Sweden
Tel: (+46) 8 5090 1223

ZURICH

Representative office of Exane S.A.
Lintheschergasse 12
8001 Zurich
Switzerland
Tel: (+41) 1 228 66 00
Fax: (+41) 1 228 66 40

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